

# **MINISTRY OF EDUCATION**

**SCHOOL YEAR 2018-19**

## **SCHOOL DIVISION BUDGET SUBMISSION INSTRUCTIONS**

March 2018

## Table of Contents

|   |    |
|---|----|
| Introduction.....   | 1  |
| Review and Approval .....                                 | 1  |
| 2018-19 Process Changes .....                             | 2  |
| Ministry Evaluation Template Completion Instructions..... | 4  |
| Budget Export Sheet .....                                 | 4  |
| Data Entry – Chart of Accts Sheet.....                    | 4  |
| Final Budget Template Sheet.....                          | 5  |
| Variances and Use of Reserves Sheet.....                  | 5  |
| Chart Of Accounts (COA) Validations.....                  | 6  |
| Board Motion Sheet .....                                  | 7  |
| Sch. 1 - TCA Information Sheet .....                      | 7  |
| Sch. 2 – Debt Sheet.....                                  | 8  |
| Sch. 3 – Op Grant & EPT Rec Sheet .....                   | 9  |
| Sch. 4 – Capital Grants Rec Sheet .....                   | 9  |
| Sch. 5 – Regulation 22 Tuition Fee Calculation.....       | 10 |
| Deadline and Contact Information.....                     | 10 |

## **Introduction**

According to legislation, school division budgets must be approved by the Minister of Education.

*The Education Act, 1995* states:

**280** (1) *In accordance with this Act and the regulations, every board of education and the conseil scolaire shall prepare and submit to the minister, for the minister's approval, estimates of revenues and expenditures required for the purposes of the school division or the division scolaire francophone, as the case may be, for the following fiscal year.*

(2) *Unless the minister agrees otherwise, a board of education or the conseil scolaire shall not incur any expenditures for a fiscal year until the estimates of revenues and expenditures for that fiscal year have been approved by the minister.*

(3) *For the purposes of subsection (2), the minister may:*

*(a) approve the estimates of revenues and expenditures mentioned in subsection (1); or*

*(b) issue a directive to the board of education or the conseil scolaire that submitted the estimates of revenues and expenditures requiring that board of education or the conseil scolaire to make any changes that the minister considers appropriate or in the public interest.*

(4) *If a directive is issued to a board of education or the conseil scolaire pursuant to clause (3)(b), the board of education or the conseil scolaire shall comply with the directive within the period specified in the directive.*

(5) *The minister's approval of the budget estimates of a board of education or the conseil scolaire pursuant to this section does not limit or otherwise hinder the minister's power to impose terms and conditions on, and issue written directives with respect to, grants made by the minister to the board of education or the conseil scolaire pursuant to this Act.*

## **Review and Approval**

As in prior years, the ministry will be performing a review of school divisions' budgets, before obtaining ministry approval. This process will start once the school division's budget has been approved by its board; therefore, as part of this process, school divisions are required to provide information regarding the board motion that approved the budget.

## 2018-19 Process Changes

The 2018-19 template and instructions are similar to prior years; but include a number of changes related to improvements from the previous year and announcements made on budget day. The ministry will continue providing school divisions with a template that includes pre-populated prior year and budget day amounts. A summary of the changes to the template is provided below and detailed information is provided in the instructions.

- On the ‘Data Entry and Budget Export’ sheets, five new chart of accounts (COA) values have been added to the Governance, Administration, Instruction, Complementary Services and External Services functions. These new accounts were created as a result of the COA review completed for the 2018-19 school year. In addition, 90 accounts have been added in relation to Restructuring Activities. These accounts will only have to be used if a school division anticipates needing to report a restructuring transaction per PS 3430 – Restructuring Transactions.
  - On the ‘Final Budget Template’, the following changes have been made:
    - Restructuring has been added to both the ‘Revenues’ and ‘Expenses’ sections. If applicable to the school division, these amounts will pull directly from the data entry sheet.
    - The employee future benefits expense and employee future benefits expected payments have been removed from the “Additional Information Requested from the School Divisions” section. As these amounts are immaterial to school divisions’ total expenditures, the ministry felt they were no longer needed.
  - On the ‘Variances and Use of Reserves’ sheet, the following changes have been made:
    - Restructuring has been added to both the ‘Revenues’ and ‘Expenses’ sections.
  - A ‘COA Validations’ sheet has been added to the template. This sheet includes the following:
    - Amortization Expense – A validation has been added to compare the total amortization entered on the data entry sheet to the total amortization entered on Schedule 1. If there is a difference, the school division must adjust accordingly. This validation was previously included on Schedule 1.
    - Accounts deleted from the Chart of Accounts – A validation has been added to verify that no amounts have been budgeted in the accounts that have been deleted from the COA for 2018-19. These accounts are highlighted in red on the data entry sheet. They have not been deleted from the template as they did have some 2017-18 budgeted amounts; therefore needed to remain in the templates for the comparatives. This validation will show if a school division does have 2018-19 budgeted amounts in any of these accounts. If so, those amounts will have to be removed and entered elsewhere.
    - Information Technology Salaries – A validation has been added to verify that the new Information Technology (IT) Salaries accounts in the COA do include school divisions’ IT salaries. It is expected that all school divisions should have values in these accounts. This validation will alert school divisions of this expectation.
-

- The ‘Spending Policy Reconciliations’ sheet has been removed from the template. This sheet was included in the previous year due to the conditionality parameters put in place on budget day. As announced on budget day, those conditions have been removed for this year.
- On the ‘Sch. 3 Op Grant & EPT Rec’ sheet the following change has been made:
  - As 2018 is the first year that most school divisions no longer earn education property tax (EPT) revenue, the row relating to it has been removed from the ‘Operating Grant (announced on Budget Day)’ section. Instead, an additional row has now been included that will add in any EPT revenue that separate school divisions are budgeting to receive. The amount will be the total budgeted EPT revenue the school division has included in the data entry sheet.
  - The following sentence has been deleted from the bottom of the sheet: “A school division cannot budget to receive Ministry of Education grant revenue that is not yet committed to by the ministry at the time of the school division’s budget submission.” The ministry believes it is reasonable that a school division may budget for additional ministry grant revenue that is not yet officially approved at the time of the budget submission, if they can reasonably estimate the amount (eg. based on last year’s amount) and there is support to show that the revenue is very likely to be received in 2018-19.

# Ministry Evaluation Template Completion Instructions

Below is a detailed description of each of the sheets included in the Ministry Evaluation Template.

**Note: It is essential that school divisions use the template provided when preparing the 2018-19 budget. Failure to use the updated template will cause technical problems in the data upload process to SGSE. The new template includes all updates to the Chart of Accounts (COA).**

## Budget Export Sheet

This sheet will be populated with information from the data entry sheet. This sheet is reserved for **MINISTRY USE ONLY** and therefore it has been locked from manual entry.

## Data Entry – Chart of Accts Sheet

In column M of this sheet, school divisions enter their budget amounts using the appropriate GL account numbers. To provide school divisions a point of reference, prior year ministry approved budget values have been pre-populated in column N. **Rows and columns in this sheet should not be moved, added, or deleted as it can cause issues when exporting information.** It is important to consider the following when entering budget amounts:

- Select your school division name from the drop down list in cell B1.
- Use positive amounts for all expenses (i.e. debits).
- Use negative amounts for all revenues (i.e. credits).
- For negative amounts, use the minus sign (-) at the beginning of the amount. Brackets for negative amounts are not valid.
- Do not include '\$' signs or commas.
- Pressing Tab or Enter will move your cursor to the next row.
- Do not use cents when entering dollar amounts.
- SGSE does not recognize dashes or blank cells. Please use zeros instead.
- The accounts added to the bottom of the sheet (rows 687 – 818) are only to be used to budget for restructuring activities. These amounts will pull into the restructuring revenues or expenses categories on the final budget template.

| Select School Division Name   |           |         |             |          |              |              |            |        |       |       |                |                |          |
|---|-----------|---------|-------------|----------|--------------|--------------|------------|--------|-------|-------|----------------|----------------|----------|
| 2018/2019   |           |         |             |          |              |              |            |        |       |       |                |                |          |
| NOTE:   |           |         |             |          |              |              |            |        |       |       |                |                |          |
| Balances for each account should be entered as follows:                           |           |         |             |          |              |              |            |        |       |       |                |                |          |
| Debit balances are entered as positive numbers                                    |           |         |             |          |              |              |            |        |       |       |                |                |          |
| Credit balances are entered as negative numbers                                   |           |         |             |          |              |              |            |        |       |       |                |                |          |
| Please do not use commas or brackets  |           |         |             |          |              |              |            |        |       |       |                |                |          |
| Legend:   |           |         |             |          |              |              |            |        |       |       |                |                |          |
| Data is linked to the financial statements  |           |         |             |          |              |              |            |        |       |       |                |                |          |
| Data is totalled and the total is linked to the financial statements              |           |         |             |          |              |              |            |        |       |       |                |                |          |
| Total only - do not enter data  |           |         |             |          |              |              |            |        |       |       |                |                |          |
| Account description has been updated in 2018-19                                   |           |         |             |          |              |              |            |        |       |       |                |                |          |
| Account has been deleted in 2018-19. DO NOT BUDGET FOR AMOUNTS IN THESE ACCOUNTS. |           |         |             |          |              |              |            |        |       |       |                |                |          |
| New accounts added in 2018-19   |           |         |             |          |              |              |            |        |       |       |                |                |          |
| Financial Statement Description   | Year      | SD No   | Budget Type | F/S Fund | F/S Category | F/S Function | Sub-Object | Object | Blank | Blank | 2018-19 Budget | 2017-18 Budget |          |
|   |           |         |             |          |              |              |            |        |       |       | Dr(Cr)         | (Prior Year)   | Dr(Cr)   |
| <b>REVENUES</b>   |           |         |             |          |              |              |            |        |       |       |                |                |          |
| <b>Property Taxation</b>  |           |         |             |          |              |              |            |        |       |       |                |                |          |
| Tax Levy / Rural Levy   | 2018/2019 | xxxxxxx | 5           | 1        | 1            | 01           | 001        | 001    | 000   | 000   | 0              | 0              | 0        |
| Tax Levy / Urban Levy   | 2018/2019 | xxxxxxx | 5           | 1        | 1            | 01           | 001        | 002    | 000   | 000   | 0              | 0              | 0        |
| Tax Levy / Supplemental Levy  | 2018/2019 | xxxxxxx | 5           | 1        | 1            | 01           | 001        | 004    | 000   | 000   | 0              | 0              | 0        |
| Grant in Lieu of Taxes / Federal Government                                       | 2018/2019 | xxxxxxx | 5           | 1        | 1            | 01           | 002        | 005    | 000   | 000   | 0              | 0              | 0        |
| Grant in Lieu of Taxes / Provincial Government                                    | 2018/2019 | xxxxxxx | 5           | 1        | 1            | 01           | 002        | 006    | 000   | 000   | 0              | 0              | 0        |
| Grant in Lieu of Taxes / Railways   | 2018/2019 | xxxxxxx | 5           | 1        | 1            | 01           | 002        | 007    | 000   | 000   | 0              | 0              | 0        |
| Grant in Lieu of Taxes / Other  | 2018/2019 | xxxxxxx | 5           | 1        | 1            | 01           | 002        | 999    | 000   | 000   | 0              | 0              | 0        |
| Treaty Land Entitlement - Urban/Rural Non-TLE                                     | 2018/2019 | xxxxxxx | 5           | 1        | 1            | 01           | 003        | 008    | 000   | 000   | 0              | 0              | 0        |
| Treaty Land Entitlement - Rural TLE Fund  | 2018/2019 | xxxxxxx | 5           | 1        | 1            | 01           | 003        | 009    | 000   | 000   | 0              | 0              | 0        |
| House Trailer Fees / Other  | 2018/2019 | xxxxxxx | 5           | 1        | 1            | 01           | 004        | 999    | 000   | 000   | 0              | 0              | 0        |
| Additions to Levy / Penalties   | 2018/2019 | xxxxxxx | 5           | 1        | 1            | 01           | 005        | 010    | 000   | 000   | 0              | 0              | 0        |
| Additions to Levy / Other   | 2018/2019 | xxxxxxx | 5           | 1        | 1            | 01           | 005        | 999    | 000   | 000   | 0              | 0              | 0        |
| Deletions From Levy / Cancellation  | 2018/2019 | xxxxxxx | 5           | 1        | 1            | 01           | 006        | 013    | 000   | 000   | 0              | 0              | 0        |
| Deletions From Levy / Other   | 2018/2019 | xxxxxxx | 5           | 1        | 1            | 01           | 006        | 999    | 000   | 000   | 0              | 0              | 0        |
| <b>SUM - Property Taxation</b>  |           |         |             |          |              |              |            |        |       |       | <b>0</b>       | <b>0</b>       | <b>0</b> |

## **Final Budget Template Sheet**

- On this sheet, the following information has been pre-populated:
  - Prior year’s minister approved budgeted revenues and expenses from column N of the data entry sheet.
  - Prior year’s minister approved additional information.
- Figures for the current year are populated from column M of the data entry sheet and from other sheets within the template.

### **Variance Analysis:**

The ‘Final Budget Template’ sheet calculates the variances between last year and current year budgeted revenues and expenses (columns J&K). As in prior years, the ministry requires additional information on significant variances. A significant variance is a change (increase or decrease) of \$50,000 and 5% compared to the previous year. Based on this threshold, column L of the template identifies variances that school divisions must provide additional information for. Please provide the required explanations on the ‘Variances and Use of Reserves’ sheet.

### **Net Excess (Deficit) Cash for the Year:**

If a school division has budgeted “net excess cash for the year” in row 53 of the sheet it is required to provide additional information regarding the future use of such excess in the ‘Variances and Use of Reserves’ sheet.

If a school division has a budgeted “net cash deficit for the year” in row 53 of the sheet it is required to provide dollar values to show how that deficit will be financed at the bottom of the sheet (use blue cells) and provide additional information in the ‘Variances and Use of Reserves’ sheet (see section below).

The listing of options for allocation of the deficit includes:

- Section 286 reserves
- Unused PMR funding from previous years
- Internally restricted surplus
- Unrestricted surplus
- Other

## **Variances and Use of Reserves Sheet**

### **Variance Analysis (Revenues and Expenses):**

In this sheet, each budgeted revenue and expense row will be automatically populated with the year over year variances for each Function. Column F will indicate whether a variance explanation is required. For those items, school divisions will provide variance explanations in column G.

### **Final Cash Surplus (Deficit) Position:**

School divisions are required to provide additional information below the green highlighted row (row 28) as applicable. Column C will indicate whether additional information is required and what that additional information should include. School divisions are required to provide additional details whether there is a final cash surplus or deficit.

Within this section, school divisions must further specify for what type of transactions the amounts from column B relate to. All amounts in column B should be allocated between capitalized (column D) and/or expensed (column E). Column F contains a calculation check to ensure that the amounts in column B have been fully allocated and should have a balance of \$0.

Row 38 in this section calculates the sum of the Capitalized, Expensed, and Check columns. No further explanation is required in Column G detailing these totals.

In column G, the school division will provide further details of the use of the reserves/surplus. Here, the school division will provide specific detail of the reserves the amounts are coming from or being added to. As well, the school division should list the specific purposes, programs, purchases, or projects the reserves will be used to fund now (reserves being used) or in the future (reserves being added to).

## **Chart Of Accounts (COA) Validations**

### **Amortization Expense**

*New*

This validation compares the total budgeted amortization expense entered on the data entry sheet to the total amortization expense entered on Schedule 1. If these two amounts equal on row 11, no further work is required. If there is a difference between these two amounts, the school division is required to adjust accordingly to have them match.

### **Accounts Deleted from the Chart of Accounts**

*New*

This validation is included to verify that no amounts have been budgeted for in the accounts that have been deleted from the COA. These accounts are highlighted in red on the data entry sheet of the template. They are only included in the 2018-19 template because amounts were previously budgeted for in these accounts and they are needed for the comparative information. If no amounts have currently been budgeted for in these accounts, no further work is required. If the school division has included an amount in any of the red highlighted accounts on the data entry sheet, it will show in column D of rows 22-34 and the school division is required to remove the amounts from those accounts and likely enter them into others.

### **Information Technology Salaries**

*New*

This validation is included to verify that the new Information Technology (IT) Salaries accounts in the COA are being used properly. It is assumed that all school divisions should have IT salaries, and as a result there should be an amount budgeted for in this account within the Instruction Function. It is also possible, but not necessary, that a school division has IT salaries within the new Complementary and/or External Services IT salaries accounts. If there is an amount in row 45 that appears reasonable, no further work is required. If there is no amount in row 45, or an amount that does not include the school division's full IT salary budget, the school division is required to adjust its budget accordingly.



## Board Motion Sheet

On this sheet, school divisions are required to provide details regarding the board motion that approved the budget.

- Date of Board Motion (column A)
- Motion Number (column B)
- Board Members Making Motion (column C)
- Copy of Board Motion Wording (column D)

## Sch. 1 - TCA Information Sheet

On this sheet, school divisions are required to enter:

- *TCA purchases (row 9)* – these acquisitions are classified by asset class.
- *Disposals (row 11)* – enter the proceeds that are expected from budgeted sales of existing TCA.
- *Amortization expense (row 15)* – this is the amortization expense for the year for new and existing TCA, classified by class. The total should match the school division’s budgeted amortization expenses entered in the data entry sheet.
- *Gain on disposal of TCA (row 16)* – enter the gains from sales of TCA. Gains are the difference between the proceeds from sales and the net book value (cost of the assets – accumulated amortization) of the TCA sold. This should agree with the school division’s budgeted gain on disposal coded in the data entry sheet.

### Capital Purchases:

In the bottom of this schedule (starting on row 21), school divisions provide the breakdown of capital purchases of land, land improvements, buildings, short-term buildings and assets under construction; as well as the funding sources being used for these budgeted purchases.

In row 23, provide the total dollar amount of capitalized PMR projects; rather than listing each project and related amount separately.

Starting on row 27, include information for the non-PMR projects. These projects should be listed individually.

For these projects, column B, ‘Ministry Approved?’, requires school divisions to state whether or not the project being listed has received approval from the ministry. Drop down menus are included to provide school divisions three options to choose from:

- Yes
- No
- N/A – less than \$200K

The policy guiding the necessary approval criteria can be found on the Government of Saskatchewan website at: <http://www.publications.gov.sk.ca/deplist.cfm?d=11&c=3915#A>. Generally, self-funded projects under \$200,000 would not require ministry approval; all others would.

The funding sources of these projects should be allocated between columns I to N, as follows:

- For the portion of any project funded by the Ministry:
  - *2018-19 Ministry Capital Grants (column I)* – Include the anticipated capital grants to be recognized as revenue for the ministry approved projects within 2018-19. Do not include any funding that will be accounted for prior to the start of the 2018-19 school year.
  - *Capital Grants Recognized Prior to 2018-19 (column J)* – Include in this column the grants that will be recognized in revenue prior to 2018-19 (i.e. as of August 31, 2018) but will be used to acquire/construct asset(s) in 2018-19. These amounts will already be sitting in the school division’s accumulated surplus balance as of August 31, 2018. Do not include grants that are recognized in revenue prior to 2018-19 used to acquire/construct asset(s) that are completed prior to the start of the 2018-19 school year (eg. relocatables). Note that the grant and corresponding capital asset for these may not appear on either the previous or the current budget, depending when the funding was approved and the asset was acquired/constructed.
- For the portion of any project self-funded by the school division:
  - *Capital Loan Proceeds (column K)* – Include here the cash received or to be received from the acquisition of debt to help fund the school division’s share of the project. This column should only contain amounts if the acquisition of debt has been approved by the ministry.
  - *Section 286 Capital Reserves (column L)* – Include here the use of these reserves to fund all or a portion of the school division’s share of eligible projects.
  - *Deferred Revenue (column M)* – Include here the use of deferred revenue for applicable projects. These deferred revenues include federal capital tuition fees or proceeds from sale of school buildings.
  - *Other Sources (column N)* – Report here any other sources of funding such as internally restricted or unrestricted reserves. Please provide an explanation of these sources of funding in the box (row 46) below this table.
- Reconciling checks are built into this sheet on row 44 and column P. All balances in this row and column must be \$0.



## Sch. 2 – Debt Sheet

In this sheet include all applicable types of debt (i.e. debentures, capital loans, capital leases) and related information (i.e. lender, objective, interest rate, complete dates, etc.). If there are changes related to the information provided in the previous year’s budget, please explain the change and the reasons for such change below the “Debt Summary” section.

Budgeting for new debt is allowed only if the school division has obtained the ministry’s approval to acquire that debt.

Within the ‘Has the ministry approved it?’ row (row 61) of the ‘Capital Leasing’ section, the drop down menu includes three options to choose from:

- Yes
- No
- N/A – less than \$75K for approval. Generally, capital leases under the threshold of \$75,000 would not require ministry approval, all others would.

### Sch. 3 – Op Grant & EPT Rec Sheet

The objective of this sheet is to provide a reconciliation between the operating grant allocated on budget day and the corresponding school division budgeted revenues. The reconciliation provided in this sheet includes:

- *Operating grant (announced on Budget Day) (rows 9-12)* – This section includes the recognized expenses, tuition fees revenue, and adjustments included in the recognized funding report received by the school divisions on budget day. These amounts have been pre-populated by the ministry and have been locked from manual entry.
- *Revenues budgeted by school division (rows 15-21)* – This section includes the revenue accounts that school divisions use to budget the revenues from ministry operating grants. These figures are populated by the data entry sheet and have been locked from manual entry.
- *Property taxation revenue* – This section includes the EPT revenue budgeted for by the school division. The figure is populated from the EPT total on the data entry sheet. This amount will be added to the operating grant revenues budgeted by the school division.
- *List of Items Making up the Difference (rows 27-35)* – School divisions are required to provide a listing of the items that make up the difference between the sections described above as calculated in row 24.

New

Please note that school divisions may budget to receive ministry grant revenue that is not yet officially approved by the ministry at the time of the school division's budget submission as long as it is reasonable, a reasonable amount can be estimated (eg. based on last year's amount), and there is support to show that the revenue is very likely to be received.

New

### Sch. 4 – Capital Grants Rec Sheet

The objective of this sheet is to provide details of capital and maintenance projects that are expected to be financed by ministry capital grants. In this reconciliation, school divisions provide a list of projects that are financed using ministry capital grants, including expensed PMR projects that are not included in 'Sch.1 - TCA Information'.

- *Ministry Capital Grants Revenues (rows 8-11)* – This section includes the revenue accounts that school divisions use to budget revenues from ministry capital grants. These amounts are populated by the data entry sheet.
- *2018-19 Ministry Capital Grants used for TCA Purchases (row 13)* – This section includes the total 2018-19 ministry capital grants revenue that will be used to acquire capital assets included in 'Sch.1 - TCA Information'. The figure is populated from column I of 'Sch.1 - TCA Information'.
- *List of Items Making up the Difference (rows 17-27)* – School divisions are required to provide details of all projects, including a total expensed PMR amount (row 17), that are financed by ministry capital grants but do not meet the criteria for capitalization (i.e. not included in "Sch.1 - TCA Information"). These amounts should make up the difference when comparing the two sections described above as calculated in row 14.

## Sch. 5 – Regulation 22 Tuition Fee Calculation

This template is pre-populated with information entered in the data entry sheet and therefore partially locked from manual entry. School divisions are only required to complete the cells highlighted in green as applicable to their school division.

- *Prekindergarten Expenses (All Pre-K Related Expenses Not included in Rows 18 to 20 Above)(row 21)* – In this row, include any amounts included in Complementary Services Expenses (row 12) that relate to Pre-K programming and are not already pre-populated in rows 18 to 20. The sub-total of this group (Excluded Expenses – row 22) may be equal to but not higher than the total Complementary Services Expenses in row 12.
- *Cost Recoveries* – In rows 28 to 31, please enter revenues included in the submitted budget that are expected from third parties (not from the Province of Saskatchewan or the Federal Government) to cover budgeted expenses included in rows 7 to 11, and Complementary Services Expenses that are not part of the excluded expenses row 22.
- For each balance entered in the green cells, provide additional information in the space provided at the bottom of the template (rows 38-42).

As the intention of the Reg. 22 tuition fee calculation is to set a tuition fee rate, please do not include budgeted tuition fee revenues to be collected from students in the K-12 education system as a cost recovery.

## Deadline and Contact Information

If you have any questions regarding the ministry's evaluation template, please contact:

- Sarah Majkut at (306) 787-3958 or [sarah.majkut@gov.sk.ca](mailto:sarah.majkut@gov.sk.ca)
- Chantal Yates at (306) 787-5631 or [chantal.yates@gov.sk.ca](mailto:chantal.yates@gov.sk.ca)

The deadline for the school divisions to submit their **approved budgets** and the Final Budget 2018-19 for Ministry Evaluation Template file is **Saturday, June 30, 2018, by 5:00 pm**; however, earlier submissions are encouraged. The electronic file of the Final Budget 2018-19 for Ministry Evaluation Template should be delivered by email to Doug Schell at [doug.schell@gov.sk.ca](mailto:doug.schell@gov.sk.ca).